

# 2022 OPSI Annual Meeting Session 3: PJM Governance

Steve Lieberman

VP Transmission & Regulatory  
Affairs

October 17, 2022



# Agenda

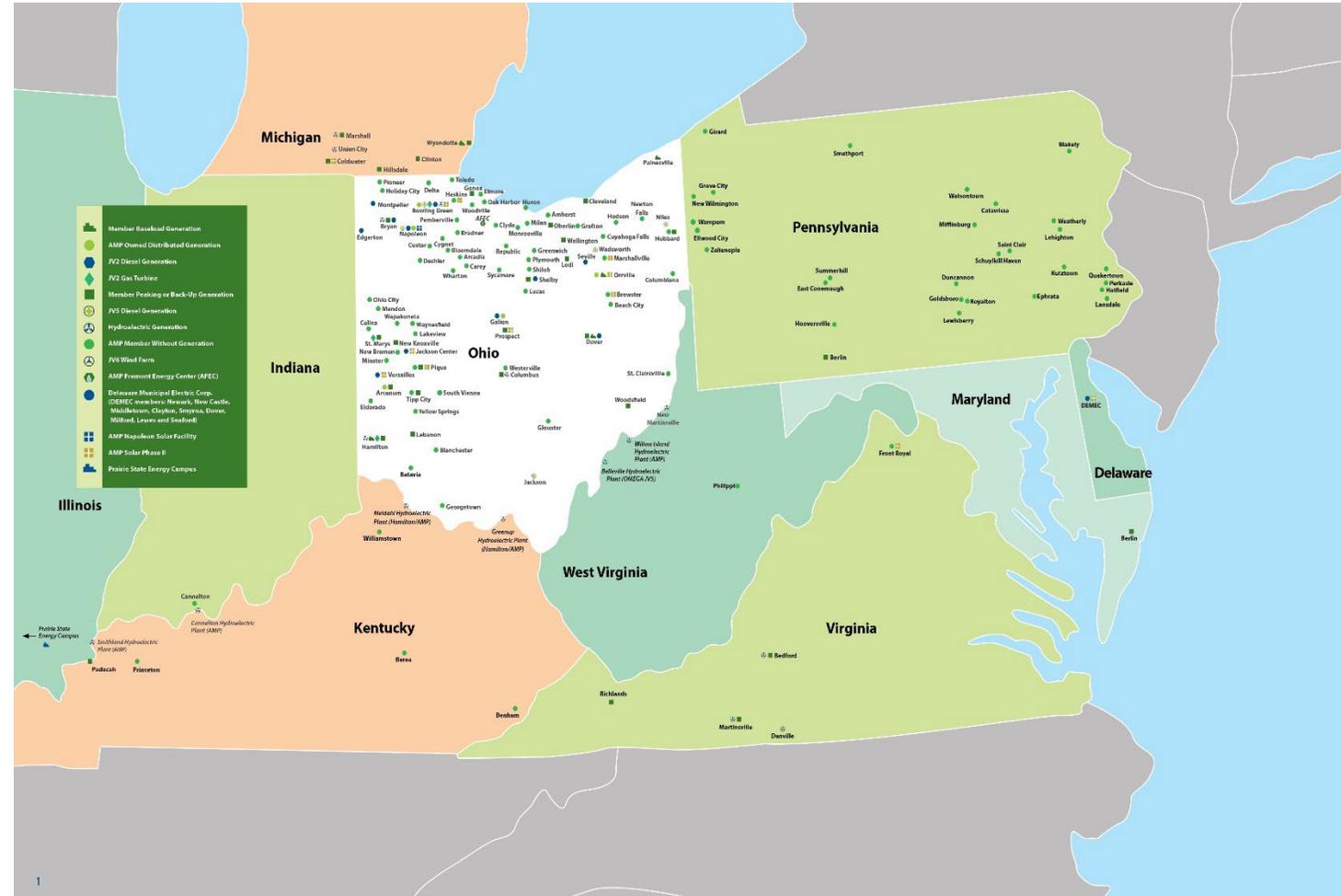
- Who and What is AMP?
- AMP Overview
- Stakeholder Interests
- Conclusion

# Who and What is AMP?

- American Municipal Power, Inc. (AMP) is a nonprofit corporation that owns and operates electric facilities with the purpose of providing generation, transmission and distribution of electric power and energy to its members.
- AMP was founded in 1971 when a group of municipally owned electric systems joined forces to lower costs and increase the reliability of their power supply to benefit their consumer-owners; Today AMP has grown to serve 133 Members across nine states.
- As a nonprofit corporation, AMP is owned and governed by its Members, who are in turn owned and governed by their more than 650,000 customers.

# American Municipal Power Overview

- Established 1971
- 190 Employees
- HQ: Columbus OH
- Members located in 9 states
- OH, KY, PA, MI, VA, MI, DE, WV, IN
- Serving 650,000 Customers
- Operate in 2 RTOs & non-market areas
- 21-Member Board of Trustees
- Comprised of Member System Officials
- Assets Totaling \$6.7 billion
- Mixed Generation Technologies
- Diverse Energy Portfolio
- 3400 MW Peak Load



# Stakeholder Interests

- AMP is within the Electric Distributor (ED) Sector
- AMP's interests include:
  - Allow stakeholders to design, develop, and seek consensus on proposals, absent undue influence from PJM
  - Ensure all stakeholders are treated fairly
  - Encourage stakeholders to participate in the Consensus Based Issue Resolution (CBIR) process
    - Embrace concept of “mutual gains”
  - Active and public debate amongst stakeholders is healthy and productive
    - Avoid offline “shuttle diplomacy” discussions
  - Detailed voting records for transparency
    - Paramount to goal of achieving consensus
  - Adhere to rules within PJM's stakeholder process business manual (Manual 34)

# Additional Interests

- Facilitators: who should serve this role?
  - Currently PJM staff serving as facilitator for nearly all stakeholder discussions
  - Needs to be truly independent
  - Do not call “balls and strikes” but instead allow for free-flowing discussion, putting onus on Stakeholders to be the “umpires”
  - “When in doubt, vote it out”
    - If the facilitator is uncertain how to proceed, report to the senior standing committee (e.g., MRC and MC) for guidance
  - Recognize Issue Tracking
    - Many stakeholders wear multiple hats, participating in a myriad of stakeholder meetings – facilitators need to be mindful of overlapping demands prior to issuing polls, votes, requests for feedback, proposal deadlines, etc. in order to have meaningful results

# Additional Interests

- PJM stakeholder process works but many areas for improvement
  - No “super stakeholders” – all are equal regardless of sector or size
  - Embrace different viewpoints
- Not all issues presented to the stakeholders for consideration need to result in a change from status quo
  - A proposal that is ultimately not supported by a majority of the stakeholders is not reflective of the stakeholder process being broken nor having failed
- Truly independent facilitation is essential
  - Cannot have the “cake” baked before the ingredients are even pulled from the shelf
- The stakeholder process is owned by the stakeholders
- Holistic discussions allow for a greater chance of achieving consensus than a piecemeal approach
  - Ensures all stakeholders remain engaged



**THANK YOU!**

For more information visit:

[www.amppartners.org](http://www.amppartners.org)

Contact:

Steve Lieberman

([slieberman@amppartners.org](mailto:slieberman@amppartners.org))

